



Opponent review

Department:	Management
Author:	Bc. Eva Chvátalová
Title:	Branch environment of solar energy production in the Czech Republic and Germany
Supervisor:	Ing. Sylvie Gurská, Ph.D.

Part I – Basic requirements for master thesis

Instructions:

- The first part of the review concentrates on critical parts of master thesis that are required to recommend the thesis to be defended. These aspects could be evaluated only by answers yes-no.
- If at least one aspect is evaluated in the negative way, the thesis may not be recommended for defense. The reasons for the negative decisions should be specified and the second part of the review does not have to be completed.

1. Does the thesis contain objective defined correctly and does the objective correspond to the common requirements for the master thesis?	YES
2. Is the review of literature including the citations and references elaborated correctly from the methodological and formal point of view?	YES
3. Does the thesis include precise description of used methods and are these methods suitable for defined objective?	YES
4. Does the thesis covers the clear conclusions, reasoned recommendations, justified suggestions, etc. that bring new knowledge or information?	YES

Reasons for negative answers, specification of missing or unsatisfactory parts:

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Part II – Quality of master thesis

Instructions:

- The second part of the review regards with quality evaluation of selected aspect of the thesis. The thesis could obtain 0-60 points in total. Zero points correspond to thesis meeting only the minimal requirements, while thesis evaluated by 60 points is excellent and inventive in all evaluated aspects.
- The evaluation scale has five levels:
 - accomplished, at the level of minimum of requirements given in part I (0 points)
 - accomplished with significant but not critical imperfections (2 points)
 - accomplished, the imperfections do not influence the merit of the thesis and mainly the results (5 points)
 - accomplished fully without any reservations and in the exhausting way (8 points)
 - excellent, extraordinary, originative and completely correct accomplishment (10 points)
- Points assigned in evaluation of individual aspect have to be briefly justified; the extraordinary solutions have to be considered.

5. Contribution, originality, demandingness of the thesis	Points: 5
(frequency of the issue, non-existence of conventional solution, unavailability of solution for researched conditions, expected and real contribution of the thesis, extent of the specific knowledge needed to meet the objective, ...)	
The diploma thesis focuses on very actual topic a solar energy production in the Czech Republic and in the Germany. Based on comparison between both countries the author discussed possible predictions of industry development.	

6. Quality of the review of the literature	Points: 5
(extent of surveyed literature and its up-to-dateness and representativeness, use of foreign and cardinal sources, suitability of survey for own research,, discussion of alternative approaches, analysis of citations and references, synthesis of theoretical knowledge for own research,...)	
Surveyed literature is actual and provides basic theoretical basis for own research. Theoretical knowledge is suitably synthesized including concentration on its implications for the research itself.	

7. Methodology and its application	Points: 5
(discussion of suitability of chosen method, comparison of alternative attitudes, possibility to verify the results, correctness of application of methods, suitability of data samples used, preventing errors and shortages of applied methods, comparison of results, variations reasoning, ...)	
Author used standard methodology of strategic management used methods are described sufficiently and come from the set objective.	

8. Own research	Points: 8
(depth and complexity of performed analysis, extent of use of knowledge from literature review, proving facts, suitability of samples and sources used, treatment of data errors, level of meeting the thesis objective, hypotheses answering, ...)	
Depth of analysis is mostly sufficient, however rarely in a narrative way, facts are explicitly proved using references to the relevant sources, selection of which corresponds with the need of the problem solved. Performed analysis contributes to reaching objectives.	

9. Conclusions and recommendations	Points: 5
(correctness of conclusions, explicit formulations, adequacy of suggestions, generalizing conclusions, applicability of recommendations, ...)	
Derived conclusions are based on analysis performed and are sufficiently described. Recommendations and measures are suitable for the given conditions and applicable.	

10. Logical framework, formal requirements	Points: 8
(correct structure, logical coherence of text, correctness of terminology, explicitness and clarity of graphics, accurateness of language, ...)	
The text of the thesis is coherent and thesis is well structured. Formal requirements are fulfilled.	

Part III – Summary and final evaluation

Instructions:

1. After summarizing the points the reviewer marks with a cross the appropriate final evaluation according to corresponding interval of points.
2. The clear final decision has to be stated in the conclusion. The thesis can be recommended to be defended only in the case, when there is no negative evaluation in the part I of this review.
3. In the following part the reviewer has the opportunity to give his/her opinion to thesis as a whole and give further suggestions and comments.

Total points: 36 points

Final evaluation:

	0–12 points	accomplished at the level of minimum of requirements given in part I
	13–24 points	accomplished with significant but not critical imperfections
X	25–36 points	accomplished, the imperfections do not influence the merit of the thesis and mainly the results
	37–48 points	accomplished fully without any reservations and in the exhausting way
	49–60 points	excellent, extraordinary, originative and completely correct accomplishment

Final decision: **I RECOMMEND** thesis to be defended.

Further comments and suggestions the author should discuss within the defense of the thesis:

Within the competitors analyses the author calculated Herfindahl-Hirschman Index and based this index and its value 0,1344 stated that the solar energy industry of the Czech Republic is highly competitive (p. 63). However if we realize the external environment and set conditions (law, economical etc.), we have to ask is there really competition in the industry? Why does the author think the industry is highly competitive when the conditions are given, the purchase price is given, buyers are known, why should the solar panel operators compete?

Date: 2.6.2013

Name and signature: Ing. Tomáš Pyšný, Ph.D.

Position of reviewer in his/her institution (not required if from FBE Mendelu in Brno):